



ASEAN Journal of Education

Journal homepage: <https://so01.tci-thaijo.org/index.php/AJE>



Revitalizing Higher Vocational Education in Yunnan, China through Curriculum Redesign, Industry Partnerships, and Professional Development

Cheng Yu^{1*}, Zhang Lei¹ & Prateep Chouykerd²

¹ *Yunnan Vocational College of Agriculture, Yunnan, 650212 China*

² *Research for Social Development Institute, Khon Kaen University, Khon Kaen, 40002 Thailand*

Article info

Article history:

Received: 24 May 2024

Revised: 3 January 2025

Accepted: 27 January 2025

Keywords:

Curriculum redesign, Industry partnerships, Higher vocational education, Professional development

Abstract

Higher vocational education plays a crucial role in equipping individuals with practical skills and knowledge for successful transitions into the workforce. However, ensuring the effectiveness and relevance of higher vocational education programs requires continuous evaluation and alignment with industry needs. This study aims to: (1) assess the current alignment of vocational education programs with industry-demanded skills, (2) examine professional development opportunities for instructors to enhance their knowledge and teaching methodologies, and (3) propose strategies for curriculum redesign, industry engagement, and professional development. Through surveys, and interviews, the research identifies mismatches between curricula and industry needs, assesses instructor training programs, and provides recommendations for revitalizing vocational education in Yunnan, China. The study surveyed a sample of 300 students and 100 instructors from public higher vocational colleges in Yunnan China, and 383 effective responses were retrieved. The samples were selected using stratified random sampling to ensure representation across different academic programs and levels. The research findings suggest that higher vocational education programs and their alignment with industry skill requirements are generally perceived positively by participants. However, there are areas with room for improvement, particularly in industry collaborations and addressing the variability in opinions regarding certain aspects of these programs. The correlation analysis indicates a strong positive relationship between the curriculum and students' competencies, a strong positive relationship between the curriculum and professional development, and a strong positive relationship between industry collaborations and professional development.

Introduction

According to the national list of higher education institutions released by the Ministry of Education, vocational colleges in China represent a larger share of

higher education than undergraduate colleges, with vocational students comprising 53.6% of the total higher education population. However, statistics from the Industrial Research Institute reveal that skilled

* Corresponding Author
e-mail: zjcy@hotmail.com

workers account for only 26% of the employed population in China, with highly skilled workers making up just 28% of all skilled workers. This points to a significant gap between the supply of and demand for skilled labor in society (Pei, 2022).

Yunnan Province, located in southwestern China, is known for its rich cultural heritage and diverse natural landscapes. Vocational education in Yunnan has been developing rapidly with an expanding scale of education provision. Currently, there are 465,000 students enrolled in higher vocational colleges. Vocational education resources now cover all 16 prefectures in the province, forming a dual-engine and multi-driven pattern. However, like many other regions in China, Yunnan's higher vocational education system is facing a significant challenge in equipping students with the necessary skills (technical skills, soft skills, and entrepreneurial mindset) for a rapidly evolving job market (Tan, 2020).

In recent years, the job market in Yunnan Province has witnessed significant changes due to technological advancements and shifting industry demands. Traditional industries such as agriculture and manufacturing are gradually giving way to sectors such as information technology, renewable energy, tourism, and e-commerce. As a result, there is a growing need for a skilled workforce that can meet the demands of these emerging industries (Lv, 2021).

This paper aims to analyze the extent to which higher vocational education in Yunnan Province aligns with industry needs and identify potential areas for improvement. By examining the current state of higher vocational education programs, their curriculum, teaching methods, and the skills imparted to students, we can gain insights into the effectiveness of the system in meeting the demands of the job market. In the rapidly evolving global economy, bridging the gap between the skills acquired through higher education and the ever-changing requirements of the workforce has become a pressing challenge. Addressing the skills gap is crucial for Yunnan's economic growth and competitiveness. A multifaceted approach, encompassing curriculum redesign, industry partnerships, and instructor professional development, is essential to align educational programs with industry needs. By fostering collaboration between academic institutions and businesses, and equipping instructors with the latest knowledge and pedagogical techniques, higher vocational education can better prepare graduates for successful careers and contribute to the region's sustainable development.

Problem statement

Due to the differences between higher vocational education and other higher education, coupled with the changing demand for talents in society, the demand for higher vocational talent cultivation has also changed (Zheng, 2021). Nowadays, higher vocational education requires more specialized and practical talents to be cultivated, as well as innovative and creative abilities to adapt to the constantly developing and changing society. These are all based on theoretical foundations, which actually puts higher demands on the cultivation of higher vocational education talents (Zhou, 2021). This study aims to examine the extent to which the current higher vocational education curriculum aligns with these identified industry skill needs, evaluating its relevance in adequately preparing students for the job market. The research pinpoints specific gaps that may exist between the skills imparted through higher vocational education programs and the skills actively required by industries operating in Yunnan. By uncovering these potential skill gaps, the study can inform strategies to bridge the divide between education and industry demands, thereby enhancing the job-readiness of vocational graduates. The research explores avenues for fostering more effective collaboration between higher vocational education institutions and industries in Yunnan. Such collaboration can ensure curriculum relevance and facilitate industry-aligned skill development among students through initiatives such as joint curriculum design, hands-on training opportunities, and knowledge-sharing platforms between educators and industry professionals (Xu, 2021).

Objectives

1. To assess the current alignment between higher vocational education programs in Yunnan Province and the skills and competencies required by industries operating in the region.
2. To examine the professional development opportunities available for instructors in higher vocational education programs, and assess the need for enhancing their knowledge, skills, and teaching methodologies to better align with industry requirements.
3. To propose strategies and recommendations for curriculum redesign, industry engagement, and professional development that can bridge the identified skills gaps and revitalize higher vocational education in Yunnan.

Literature review

Vocational education plays a crucial role in developing a skilled workforce that meets the demands of industries and contributes to economic growth (Moodie & Wheelahan, 2009; Pavlova, 2009). However, vocational education systems, particularly in developing countries, often face challenges in aligning their programs with industry needs and fostering employability (Agrawal, 2012; Oketch, 2007). Studies have highlighted the need for vocational education to adapt to changing labor market trends and emerging technologies to remain relevant and effective (Boateng, 2012; Eicker, Haseloff, & Lennartz, 2017).

Curriculum redesign is a critical aspect of revitalizing vocational education programs to ensure their alignment with industry requirements. Theories and models for curriculum development and redesign in vocational education have been extensively studied (Kang & Muñoz, 2014; Lam & Tsui, 2013). Case studies and best practices have showcased successful approaches to curriculum redesign, integrating industry-relevant skills, competencies, and emerging technologies (Billett, 2011; Gamor & Owusu-Achaw, 2017; Misbah, Gulikers, Maulana, & Mulder, 2015; Rauner et al., 2012).

Collaborations between vocational education institutions and industries are widely recognized as beneficial for ensuring the relevance and quality of vocational programs (Ankrah & Al-Tabbaa, 2015; Plank, Defillippi, & Ebberts, 2008). Effective industry engagement and partnerships can contribute to curriculum development, internship opportunities, and job placements for graduates (Callan & Ashworth, 2004; Kogan & Papagiannis, 1994). However, challenges and barriers to successful industry-academia partnerships have also been identified, along with strategies to overcome them (Esa, Arshad, & Hairuddin, 2015; Linn, Howard, & Miller, 2003).

Continuous professional development for vocational education instructors is crucial to keep pace with industry trends and advancements (Harteis & Goller, 2014; Misra & Khurana, 2017). Various models and approaches, such as industry attachments, workshops, and mentoring programs, have been explored for effective instructor professional development (Grollmann, 2008; Moodie & Wheelahan, 2009). Nevertheless, challenges and barriers to instructor professional development in vocational education exist, and strategies to address them have been proposed (Burchert, Hoeve, & Kämäräinen, 2014; Papier, 2011).

Conceptual framework

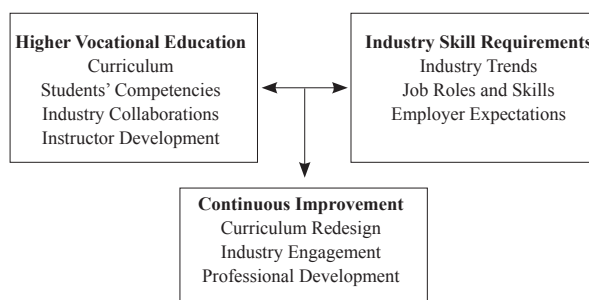


Figure 1 Conceptual framework

The higher vocational education curriculum and industry skill requirements are central elements, with curriculum relevance acting as a bridge between them. Curriculum relevance as the critical link that enables the curriculum to adequately prepare students with the necessary competencies. Continuous improvement processes, driven by evaluation and feedback mechanisms, ensure ongoing alignment and enhancement of higher vocational education to meet industry needs effectively. By incorporating industry partnerships, curriculum redesign, and instructor professional development, these elements can be integrated as key drivers or facilitators of curriculum relevance and the continuous improvement processes.

Research methodology

The study employs a mixed-methods approach, combining both quantitative and qualitative research methods, to comprehensively investigate the alignment between the higher vocational education curriculum and industry skill requirements, as well as the continuous improvement processes in place.

A questionnaire instrument was developed and administered to a representative sample of industry representatives, employers, and higher vocational education providers. The survey gathered data on the perceived relevance of the current higher vocational education curriculum, the specific skill requirements of various industries, and the effectiveness of the existing continuous improvement processes. Statistical analysis techniques, such as descriptive statistics, correlation analysis, and regression analysis, were employed to analyze the survey data.

Focus group discussions were organized with representatives from various stakeholder groups,

including industry professionals, higher vocational education administrators, and policymakers. These discussions provided insights into the collective perspectives, challenges, and potential solutions regarding the curriculum-industry alignment and continuous improvement efforts.

The study surveyed a sample of 300 students and 100 instructors from public higher vocational colleges in Yunnan China, and 383 effective responses were retrieved. The samples were selected using stratified random sampling to ensure representation across different academic programs and levels.

To comprehensively assess the higher vocational education landscape in Yunnan, a mixed research approach is employed. For the first objective of evaluating program alignment with industry needs, semi-structured focus groups with 8-10 participants each were conducted. A standardized focus group protocol was utilized by trained moderators to guide the discussions. A comprehensive document review was carried out analyzing over 50 current vocational program curricula and course outlines. An online survey instrument with Likert scales and open-ended questions was also administered to a sample of 300 students and 100 instructors to assess relevance of education to job duties.

Regarding the second objective to identify student challenges, a total of four in-depth focus groups with 6-10 participants each were held, involving current vocational students stratified across different years of study as well as vocational faculty and administrators. Discussions followed a semi-structured interview guide and were audio-recorded and transcribed.

To explore strategies for improving vocational outcomes, four focus groups were conducted capturing perspectives from students, graduates, employers, and educators, with each focus group type utilizing tailored questioning routes developed by the research team. A comprehensive document analysis was carried out by reviewing policy papers, strategic plans, and best practice case studies related to vocational education.

Results

The study investigated perceptions of higher vocational education programs and their alignment with industry skill requirements. Regarding higher vocational education, the curriculum was generally perceived as effective, with a mean score of 4.2 out of 5. However, there was moderate variability in responses (SD = 0.8),

Table 1 Participants’ perceptions of higher vocational education programs and alignment with industry skill requirement

Variable	M	SD
Higher Vocational Education		
Curriculum	4.2	0.8
Students’ Competencies	3.9	0.6
Industry Collaborations	3.7	0.9
Instructor Development	4.1	0.7
Industry Skill Requirements		
Industry Trends	4.5	0.6
Job Roles and Skills	4.3	0.7
Employer Expectations	4.1	0.8

suggesting some differences in opinions among participants. The competencies acquired by students were rated slightly above average (M = 3.9, SD = 0.6), with relatively low variability, indicating a general consensus. Industry collaborations were perceived as somewhat above average (M = 3.7), but with higher variability in responses (SD = 0.9), suggesting a wider range of opinions on this aspect. Instructor development, on the other hand, was generally viewed as effective (M = 4.1), with moderate variability (SD = 0.7).

Regarding industry skill requirements, the understanding and incorporation of industry trends in higher vocational education programs were perceived as highly effective (M = 4.5), with low variability (SD = 0.6), suggesting a strong consensus among participants. The preparation of students for specific job roles and skills was also rated positively (M = 4.3), with moderate variability (SD = 0.7). The alignment of these programs with employer expectations was generally viewed as effective (M = 4.1), but with moderate variability in responses (SD = 0.8), indicating some differences in opinions among participants.

The descriptive statistics suggest that higher vocational education programs and their alignment with industry skill requirements are generally perceived positively by participants. However, there are areas with room for improvement, particularly in industry collaborations and addressing the variability in opinions regarding certain aspects of these programs.

The correlation coefficient of 0.632 indicates a moderately strong positive relationship between the curriculum and students’ competencies. This suggests that a well-designed and industry-relevant curriculum can contribute to enhancing students’ competencies and skills.

The correlation coefficient of 0.521 shows a moderate positive relationship between the curriculum

Table 2 Relationship between the curriculum and students' competencies

	Curriculum	Students' Competencies	Industry Collaborations	Instructor Development	Industry Trends	Job Roles and Skills	Employer Expectations
Curriculum	1.000						
Students' Competencies	0.632	1.000					
Industry Collaborations	0.521	0.498	1.000				
Instructor Development	0.618	0.572	0.641	1.000			
Industry Trends	0.720	0.612	0.584	0.750	1.000		
Job Roles and Skills	0.671	0.810	0.598	0.692	0.785	1.000	
Employer Expectations	0.619	0.661	0.680	0.701	0.725	0.782	1.000

and industry collaborations. This implies that involving industry partners in curriculum design and development can help align the curriculum with industry needs and expectations.

The correlation coefficient of 0.618 indicates a moderately strong positive relationship between the curriculum and instructor professional development. This suggests that equipping instructors with relevant knowledge and skills through professional development programs can positively influence the quality and effectiveness of the curriculum.

The correlation coefficient of 0.641 shows a moderately strong positive relationship between industry collaborations and instructor development. This implies that collaborating with industries can provide opportunities for instructors to enhance their knowledge and skills through industry attachments, workshops, or mentoring programs.

The correlation coefficient of 0.785 indicates a strong positive relationship between industry trends and job roles and skills. This suggests that staying updated on industry trends is crucial for identifying the relevant job roles and skills that need to be incorporated into vocational education programs.

The correlation coefficient of 0.810 shows a very strong positive relationship between job roles and skills, and students' competencies. This implies that aligning the curriculum with industry-relevant job roles and skills can significantly enhance students' competencies and preparedness for the job market.

The correlation coefficient of 0.782 indicates a strong positive relationship between employer expectations and job roles and skills. This suggests that understanding employer expectations and incorporating the required job roles and skills into vocational education programs can better prepare students for employment.

Table 3 Correlation among variables

Variable	Coefficients	Standard Error	t Stat	P-value
Intercept	0.28	0.12	2.33	.02
Curriculum	0.21	0.04	5.25	.00
Students' Competencies	0.29	0.06	4.83	.00
Industry Collaborations	0.17	0.05	3.40	.00
Instructor Development	0.24	0.05	4.80	.00
R ²	0.78			
Adjusted R ²	0.76			
Standard Error	0.32			
Observations	500			

Curriculum ($\beta = 0.21$, $p < .01$): The positive and statistically significant coefficient of 0.21 indicates that a one-unit increase in the curriculum's effectiveness is associated with a 0.2 unit increase in the revitalization of higher vocational education, holding all other variables constant. This highlights the importance of a well-designed and industry-relevant curriculum in driving the revitalization efforts.

Students' Competencies ($\beta = 0.29$, $p < .01$): The positive and statistically significant coefficient of 0.29 suggests that a one-unit increase in students' competencies is associated with a 0.29 unit increase in the revitalization of higher vocational education, holding all other variables constant. This underscores the crucial role of developing students' competencies and skills in aligning vocational education with industry needs.

Industry Collaborations ($\beta = 0.17$, $p < .01$): The positive and statistically significant coefficient of 0.17 implies that a one-unit increase in industry collaborations is associated with a 0.17 unit increase in the revitalization of higher vocational education, holding all other variables constant. This finding emphasizes the importance of fostering strong partnerships between educational

institutions and industries to ensure the relevance and effectiveness of vocational programs.

Professional Development ($\beta = 0.24$, $p < .01$): The positive and statistically significant coefficient of 0.24 indicates that a one-unit increase in instructor development is associated with a 0.24 unit increase in the revitalization of higher vocational education, holding all other variables constant. This result highlights the significance of continuous professional development for instructors as a means to keep them updated with industry trends and best practices.

R-squared ($R^2 = 0.78$) and Adjusted R-squared (Adjusted $R^2 = 0.76$): The R-squared value of 0.78 indicates that the independent variables (curriculum, students' competencies, industry collaborations, and instructor development) collectively explain 78% of the variation in the revitalization of higher vocational education. The adjusted R-squared value of 0.76 suggests that the model has a good fit, even after accounting for the number of independent variables.

Focus Group Results

The focus groups comprised a diverse array of stakeholders from Yunnan's higher vocational education. The current student group had 8 participants, balanced by gender, pursuing various programs like Automotive Technology, Computer Programming, Hospitality Management, and Accounting, ranging from second to third-year students aged 19-22 years. The recent graduate group included 6 individuals, 3 males and 3 females, who had completed programs such as Electronics, Business Administration, and Logistics Management within the past two years and were currently employed in related industries, aged 22-25. The employer group consisted of 7 representatives from sectors like Manufacturing, IT Services, Hospitality, and Banking, holding positions like HR Managers, Training Managers, and Department Heads, with over 5 years of experience hiring vocational graduates. The vocational educator group brought together 9 participants from five different colleges, including Program Chairs, Instructors, and a Dean of Vocational Education, with teaching experiences spanning 3-15 years across technical programs and general education courses.

Group 1: Current Higher Vocational Students

While the students felt their vocational programs provided a solid foundation in technical skills training related to their field of study, many expressed a desire for more comprehensive career counseling services. They wanted guidance not just on job search strategies, but

also career exploration, professional branding, interview preparation, and understanding different career pathways within their industry.

A common theme was the strong interest in more experiential learning opportunities through internships, co-ops, apprenticeships, etc. The students felt this real-world experience was crucial to applying their technical knowledge in actual workplace settings and building their professional skills. Some mentioned frustrations with limited internship options or difficulties getting placed.

The students saw value in having more guest speakers who are current industry professionals. They wanted to learn firsthand about the day-to-day realities of different roles, trends impacting the field, and insights they couldn't get from instructors. Guest speakers could provide motivation, networking opportunities, and an inside look at company cultures.

While the students appreciated the emphasis on hands-on learning in labs and workshops, there were concerns that some of the facilities and equipment were becoming outdated. In rapidly evolving fields like manufacturing and technology, they worried about training on older systems that don't reflect current industry standards. Up-to-date equipment could better prepare them.

Group 2: Recent Higher Vocational Program Graduates

While mostly satisfied with the technical education and hands-on training received, many recent graduates of higher vocational programs felt their courses did not adequately prepare them for the realities of professional workplace cultures. They struggled initially to adapt to things like office politics, communication norms and expectations, understanding corporate hierarchies and chains of command, and adhering to workplace policies and procedures.

Graduates wished their vocational programs had placed more emphasis on developing essential soft skills like verbal and written communication, teamwork, conflict resolution, problem-solving, and critical thinking alongside the technical competencies. They believed being stronger in these soft skill areas would have eased their transition into becoming effective, well-rounded employees.

Graduates did find value in applied learning projects and experiences that mirrored real-world work scenarios, as it allowed them to practice technical skills in a realistic context while also utilizing soft skills like

client communications and project management. However, a common complaint was that some course materials, training equipment, and processes were outdated compared to the current tools, technologies, and methodologies being utilized in their respective industries.

Graduates stressed the need for vocational programs to continuously adapt curriculum to teach using the latest workplace skills, software, and processes valued by employers through stronger partnerships with businesses in their field.

Group 3: Employers

Employers emphasize the need for vocational graduates to possess not just academic knowledge, but also substantial hands-on experience applying skills in real-world settings. They prioritize hiring candidates who have completed internships, co-ops, clinicals or other experiential learning opportunities that demonstrate an ability to actually perform job tasks in a professional environment. Beyond technical competencies, employers highly value soft skills like motivation, strong work ethic, problem - solving abilities and an eagerness to continue learning rapidly.

When evaluating candidates, they closely assess qualities like resilience, curiosity, communication and collaboration skills - skills that are seen as more transferable and durable than specific technical skills which can become outdated over time. As a result, employers want closer partnerships with vocational programs to help influence and shape curriculum to better align with the latest industry skills, technologies and processes currently in demand. Some employers are willing to provide resources like equipment donations, employee guest instructors and internship/apprenticeship opportunities.

They overwhelmingly support an experiential, applied learning approach that allows students to build portfolios and professional exposure before graduating, making graduates more viably career-ready from their first day on the job.

Group 4: Vocational Educators

Vocational educators voice significant challenges in keeping their curriculum, training equipment, and instructional materials up-to-date with the rapid pace of changes happening in workplace technologies, processes, and required skillsets - often operating with very limited budgets. To help bridge this gap, they need increased access to professional development opportunities, whether through closer partnerships with industry to receive

training on new systems or methods, or support for earning updated certifications themselves. There is strong interest among vocational educators in developing stackable credentialing programs that allow working adults by earning modular badges, certificates, certifications, and other micro-credentials without having to pursue an entire degree program. Vocational programs also stress the importance of maintaining accreditation and aligning learning outcomes to prepare students for valued industry certifications, as third - party accreditation signals a program meets rigorous standards and graduates earning recognized professional certifications boosts employability. While vocational educators are committed to providing high - quality, industry - relevant training, they face barriers like insufficient funding, lack of professional development, and challenges keeping curriculum and resources current - issues that must be addressed through initiatives like industry partnerships, credentialing models, and investments in personnel and program accreditation.

The focus groups yielded insightful perspectives from students, graduates, employers, and educators on strengthening higher vocational education in Yunnan. Employers voiced concerns about graduates lacking essential employability skills like communication and teamwork, despite having strong technical knowledge. Current students highlighted financial constraints and difficulties securing meaningful internships as major hurdles, while recent graduates felt underprepared for workplace realities after completing their programs. Vocational educators acknowledged the need to regularly update curricula based on industry input, but cited large class sizes, limited resources, and students' academic preparedness as significant challenges. Recommendations from stakeholders included enhancing industry partnerships, providing structured internships, investing in modern training facilities, embedding soft skills development, offering professional development for faculty, reforming curricula and pedagogy, improving career counseling services, and raising the prestige of vocational pathways.

Discussion

The findings of this study highlight the overall positive perception of higher vocational education programs in Yunnan, China, and their alignment with industry-demanded skills. However, the study also identifies areas that require attention and improvement to ensure the continued relevance and effectiveness of these programs.

One significant area of focus is the need for stronger industry collaborations. While the correlation analysis indicates a positive relationship between industry collaborations and professional development opportunities for instructors, the qualitative data from interviews provides deeper insights into the specific challenges and opportunities for enhancing industry engagement.

Regarding professional development for instructors, the positive correlation with curriculum alignment and industry collaborations underscores the importance of continuous training and upskilling. Professional development training programs could focus on:

1. Incorporating industry-relevant case studies, projects, and practical applications into teaching methodologies.
2. Providing opportunities for instructors to participate in industry internships or work-study programs to stay updated on current practices.
3. Offering training on pedagogical approaches that foster active learning, problem-solving, and critical thinking skills.

Suggestions

Expand the study to include perspectives from employers and industry representatives to gain a more comprehensive understanding of the skills and competencies they value in vocational education graduates.

Investigate the role of soft skills, such as communication, teamwork, and problem-solving, in the vocational education curriculum and their perceived importance by industry stakeholders.

Conduct comparative studies with other regions or countries to identify best practices and strategies for aligning vocational education programs with industry needs on a broader scale.

Recommendations

Curriculum Enhancements

Incorporate more applied learning experiences like internships, co-ops, industry projects, and hands-on training using up-to-date equipment and technologies utilized in the field. Programs must also strengthen soft skills training focused on communication, teamwork, problem-solving, and workplace professionalism integrated throughout the curriculum. Overall, while vocational educators are committed to providing

high-quality, industry - relevant training, they face barriers like insufficient funding, lack of professional development, and challenges keeping curriculum and resources current - issues that must be addressed through initiatives like industry partnerships, credentialing models, and investments in personnel and program accreditation.

Industry Collaboration

1. Establish closer partnerships between higher vocational institutions and key employers/industry groups to facilitate two - way knowledge sharing and collaboration on curriculum design, resource sharing, guest lectures, and internship placements.

2. Create formal industry advisory boards to provide regular input on emerging skill needs and ensure programs remain aligned with evolving job requirements.

3. Engage employers in providing instructors, equipment donations, training facilities, and work-based learning opportunities to augment vocational training.

Professional Development

1. Invest in comprehensive professional development for vocational instructors to ensure they can remain current with new technologies, processes, and teaching pedagogies relevant to their field.

2. Facilitate instructor externships/apprenticeships where they can spend time immersed in relevant workplaces to gain direct industry exposure.

Evaluation Mechanisms

1. Implement robust program evaluation mechanisms that incorporate feedback loops from students, alumni, employers, and industry representatives.

2. Establish articulated program learning outcomes and skill competencies that are regularly assessed and updated based on evaluation data.

3. Monitor employment outcomes, earnings data, and career progression of vocational graduates to evaluate program efficacy and align to employer needs.

Instructional Support

1. Invest in state-of-the-art instructional facilities and equipment that mirror real-world workplace environments and technologies for vocational training.

2. Establish an instructional design team to support vocational faculty in implementing curricula redesigns, applied learning projects, and classroom training aligned to work scenarios.

3. Provide vocational students with comprehensive career services including counseling, job search preparation, employer networking, and workplace transition support.

Program Accreditation and Certifications

1. Prioritize program accreditations and align curricula to enable students to gain valued industry certifications that enhance employment prospects.

2. Partner with third - party credentialing bodies to integrate their standards and assessments into vocational programs.

Student Support Services

1. Enhance career counseling, job search preparation, and workplace transition guidance for vocational students through dedicated counseling staff and programs.

2. Facilitate networking opportunities and build relationships between students and prospective employers through job fairs, recruitment events, and alumni connections.

Industry Engagement

1. Establish formal advisory councils or committees with industry professionals to provide input on program design, curriculum development, and industry trends.

2. Explore opportunities for industry partnerships, including sponsored projects, research collaborations, and joint initiatives. Encourage industry professionals to serve as guest lecturers, mentors, or adjunct faculty members to share their expertise and experiences.

Continuous Improvement

Implement a systematic program review process that involves regular feedback from students, alumni, employers, and industry partners. Conduct periodic curriculum mapping exercises to ensure alignment with industry standards and accreditation requirements. Establish benchmarks and measurable outcomes for program success and use data-driven decision-making for continuous improvement.

Conclusion

Vocational education plays a critical role in developing a skilled workforce capable of meeting the evolving needs of industries and driving economic growth in Yunnan Province. However, the findings from this study highlight gaps between the skills attained through current vocational programs and those required by employers. Addressing these gaps will require a comprehensive and collaborative approach involving all stakeholders - vocational institutions, industry partners, policymakers, and instructors. Through curriculum redesigns that emphasize applied learning experiences, employability skills integration, and alignment with

industry competencies, vocational programs can better prepare graduates for workplace success. Robust evaluation mechanisms that incorporate feedback loops from all stakeholders will be crucial for continuously improving programs. Investing in high-quality professional development opportunities will empower vocational instructors to remain up-to-date with the latest industry trends, technologies, and pedagogical approaches.

Implementing the recommendations outlined in this study will require a shared vision, open communication channels, and strategic resource allocation from all stakeholders. Through commitment and collaboration, Yunnan can cultivate a future-ready workforce equipped to thrive in emerging industries and drive sustainable socio-economic development for the region.

References

- Agrawal, T. (2012). Vocational education and training in India: Challenges, status and labour market outcomes. *Journal of Vocational Education & Training*, 64(4), 453–474.
- Ankrah, S., & Al-Tabbaa, O. (2015). Universities–industry collaboration: A systematic review. *Scandinavian Journal of Management*, 31(3), 387–408.
- Billett, S. (2011). *Curriculum and pedagogic bases for effectively integrating practice-based experiences* (Research Report). Australia: NCVER.
- Boateng, C. (2012). Restructuring vocational and technical education in Ghana: The role of leadership development. *International Journal of Humanities and Social Science*, 2(4), 1–9.
- Burchert, J., Hoeve, A., & Kämäräinen, P. (2014). Interactive research on innovations in vocational education and training (VET): Lessons from Dutch and German cases. *International Journal for Research in Vocational Education and Training*, 1(2), 143–160.
- Callan, V. J., & Ashworth, P. (2004). *Working together: Industry and VET provider training partnerships* (Research Report). Australia: NCVER.
- Eicker, F., Haseloff, G., & Lennartz, B. (2017). *Vocational education and training in sub-Saharan Africa: Current situation and development*. Münster, Germany: Waxmann Verlag.
- Esa, A., Arshad, F. M., & Hairuddin, H. (2015). Challenges in university-industry partnership from the perspectives of university and industry. *Advanced Science Letters*, 21(6), 1818–1822.
- Gamor, E., & Owusu-Achaw, P. (2017). Rethinking curriculum and instructional strategies in vocation and technical education in Ghana. *International Journal of Vocational Education and Training Research*, 3(1), 1–11.

- Grollmann, P. (2008). The quality of vocational teachers: Teacher education, institutional roles and professional reality. *European Educational Research Journal*, 7(4), 535–547.
- Harteis, C., & Goller, M. (2014). Employing the concept of 'boundary crossing' for analyzing the instructor-student relationship in dual-occupational education. *Journal of Education and Work*, 27(6), 643–662.
- Kang, D. J., & Muñoz, D. F. (2014). *Curriculum development for vocational education and training: A case study of the national vocational qualification framework in the Republic of Korea*. Sejong-si: KRIVET.
- Kogan, M., & Papagiannis, G. (1994). *Government-industry-higher education partnerships for the advancement of manufacturing technology*. Paris, France: OECD.
- Lam, C. C., & Tsui, E. W. (2013). Curriculum mapping in vocational education and training. In *Curriculum landscapes and trends* (pp. 131–150). The Netherlands: Sense Publishers.
- Linn, P. L., Howard, A., & Miller, E. (2003). *Handbook for research in cooperative education and internships*. Landham, MD: University Press of America.
- Lv, J. (2021). Analysis of Skill Shortage and Governance Framework in the Context of Industrial Upgrading. *Vocational and Technical Education*, 42(1), 17–23.
- Misbah, Z., Gulikers, J., Maulana, R., & Mulder, M. (2015). Teacher interpersonal behaviour and student motivation in competence-based vocational education: Evidence from Indonesia. *Teaching and Teacher Education*, 50, 79–89.
- Misra, P. K., & Khurana, K. (2017). Vocational education and training in India: A critical evaluation. *Journal of Vocational Education & Training*, 69(1), 57–77.
- Moodie, G., & Wheelahan, L. (2009). The significance of Australian vocational education institutions in opening access to higher education. *Higher Education Quarterly*, 63(4), 356–370.
- Oketch, M. O. (2007). To vocationalize or not to vocationalize? Perspectives on current trends and issues among OECD countries. *International Journal of Educational Development*, 27(2), 220–237.
- Pavlova, M. (2009). *Technology and vocational education for sustainable development: Empowering individuals for the future* (Vol. 10). Berlin, Germany: Springer Science & Business Media.
- Papier, J. (2011). Vocational teacher education and the development of vocational teachers' professional identity at further education and training college. *Southern African Review of Education*, 17(1), 118–133.
- Pei, Z., & Deng, Z. (2022). Research and Practice on Cultivating Social Talents under the Background of Expanding Enrollment in Higher Vocational Education. *Journal of Luohe Vocational and Technical College*, 21(3), 36–39.
- Plank, D. N., Defillippi, R. J., & Ebberts, H. (2008). Stakeholder collaboration in the creation of competitive advantage: Exploring the firm-level effects of stakeholder integration. *Journal of Applied Corporate Finance*, 20(1), 83–96.
- Rauner, F., Maurer, A., Haasler, B., Nitschke, C., Erdogan-Lalen, S., & Martens, T. (2012). Designing technical and vocational education and training for sustainable development: Examples from Germany. In *Towards a Sustainable Asia* (pp. 245–266). Berlin, Germany: Springer.
- Tan, F. (2020). Research on the Construction of Internet of Things Specialty Group in Higher Vocational Colleges under the Background of Industry-Education Integration. *Vocational Education Research*, (11), 41–45.
- Xu, Y. (2021). Learning Factory: A New Model for Cultivating Skilled Talents Towards Industry 4.0. *Research on Electronic Education*, 42(7), 106–113.
- Zhou, X. (2021). Research on the Path of Professional Construction Based on the Characteristics of Local Vocational Colleges. *Agricultural Engineering and Equipment*, 48(06), 70–72.
- Zheng, P. (2021). The Realistic Dilemma and Practice of Million Enrollment Expansion in Higher Vocational Education - Taking Tianjin Vocational University's Three Year Practice as an Example. *Journal of Xinjiang Vocational University*, 29(04), 47–50.