

Risk Management Model of Administrators at Chongqing University, China

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Abstract

The Objectives of this study were: 1) to study the relationship between risk leadership administration and students' career preparedness within art programs. 2) to evaluate the relationship between innovative curricula and both student career preparedness and teaching efficacy within art education programs. 3) to investigate the relationship between student engagement in performance arts and their career readiness in the arts sector. Data were collected through surveys and semi-structured interviews with 300 students and 20 faculty members, focusing on their perceptions of risk management and talent delivery strategies. Quantitative analysis was conducted using descriptive and inferential statistics, while qualitative data were analyzed through thematic content analysis.

The results of this study found that: 1) highlight the positive influence of risk leadership administration on teaching efficacy, particularly when coupled with innovative curriculum designs and continuous faculty development. 2) Industry collaboration was found to play a crucial role in providing practical experiences that bridge the gap between academic learning and professional practice. 3) Student engagement in performance arts and project-based learning significantly enhanced their career readiness.

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The study concludes that effective risk leadership, curriculum flexibility, and industry engagement can enhance the overall quality of art education and make graduates more competitive in the art industry. Recommendations for educational administrators include strengthening risk management frameworks, fostering interdisciplinary and digital learning approaches, and promoting continuous professional development for faculty.

Keywords: Risk Leadership Administration, Talent Delivery, Art Students

Background and Importance of the Problem

The evolution of art education in Asia showcases a vibrant interplay between traditional teaching methods and the rising demands of the contemporary arts market. This shift highlights the urgent need for academic institutions to adapt to market dynamics, ensuring graduates possess the skills and knowledge essential for thriving in creative industries. Early research, including studies by Ge (2020), underscores the necessity for Chinese art education programs to better align with industry standards. Jiao (2020) further explores the creation of talent training frameworks in engineering management, highlighting a broader movement towards integrating practical experience with academic learning. Cui (2020) advocates for the refinement of undergraduate curricula, pointing out that local education systems must effectively adapt to the industry's sophisticated demands.

The objective is to synthesize classical paradigms of art education with the evolving demands of modern creative industries. This intersection is increasingly vital as the art market becomes more dynamic and the skills required for success in the creative sectors grow more complex. Recent studies, such as those by Ge (2020), stress the urgency for educational programs in China to evolve in accordance with market demands, ensuring that graduates are not only creatively adept but also possess the necessary skills to thrive in the business aspects of art. Jiao (2020)

elaborates on the need for robust talent training frameworks that integrate practical experience with theoretical learning, reflecting a broader trend across educational disciplines. Cui (2020) underscores this by advocating for refining undergraduate curricula to meet industry standards better.

As Li (2020) articulated, innovative educational frameworks call for a paradigm shift in the foundational values of design and art education. This shift is essential for preparing students to manage the art world's creative and commercial challenges. The research by Sun (2020) and Liu (2020) emphasizes the importance of project-based learning and modern apprenticeships, which align educational experiences more closely with real-world industry requirements.

The research challenges this study intends to address are the discernible disconnect between current pedagogical practices in Chinese art education and the progressive needs of the art industry. While there are initial efforts to integrate industry practices into art education, a holistic approach that comprehensively covers teaching management, talent development, and responsiveness to emerging trends is still missing.

Research Objectives

1. To study the risk management model of administrators at Chongqing University, China.
2. To confirm the risk management model of administrators at Chongqing University, China.
3. To assess the feasibility of implementing the risk management model of administrators at Chongqing University, China.

Research Hypotheses

H1: Integrating risk leadership administration practices within industry collaboration is positively associated with enhanced student career readiness in arts education.

H2: Curriculum innovation, informed by risk leadership principles, positively influences student career readiness in art education.

H3: Faculty professional development focused on risk leadership enhances student career readiness in the arts industry.

H4: Student engagement in performance arts, enriched by risk leadership approaches, correlates positively with career readiness.

H5: The application of risk leadership in industry collaboration positively relates to teaching efficacy in arts education.

H6: Curriculum innovations incorporating risk leadership are associated with increased teaching efficacy in arts education.

H7: Faculty professional development in risk leadership positively impacts teaching efficacy.

H8: Student engagement in performance arts, underpinned by risk leadership strategies, leads to higher teaching efficacy.

H9: Teaching efficacy, bolstered by risk leadership in arts education, is directly associated with increased student career readiness.

Scope of the Study

1. Population

This study focuses on faculty members and administrators within the three branches of the Faculty of Fine Arts at Chongqing University, China. The total population consists of 571 individuals, and a sample of 320 will be selected for data collection.

Participants will include:

Faculty members are responsible for academic and administrative tasks.

Administrators are involved in institutional decision-making and faculty risk management strategies.

The study excludes students since the primary objective is to assess the risk management model implemented by faculty administrators rather than student career readiness.

2. Content

This study examines the Risk Management Model of Administrators within the three branches of the Faculty of Fine Arts at Chongqing University. The research focuses on:

Current risk management practices employed by administrators are to mitigate challenges within the faculty.

Evaluation of risk identification, assessment, mitigation, and policy enforcement in academic administration.

Confirmation and feasibility of the risk management model as a structured framework for administrative decision-making.

The study will not assess student career readiness, industry collaboration, or curriculum innovation, as these topics are outside the scope of risk management administration.

3. Variables

Independent Variables: Risk identification, risk assessment, risk mitigation, and policy enforcement.

Mediating Variable: The effectiveness of administrative decision-making.

Dependent Variable: The overall efficiency and sustainability of risk management in faculty operations.

The Significance of the Study

1. Enhancing Educational Practices and Outcomes in Art Education

This research aims to enrich the existing knowledge base regarding the collective impact of industry collaboration, curriculum innovation, faculty

professional development, and student engagement in performance arts on student career readiness and teaching efficacy within arts education. By pinpointing effective educational strategies, the study's outcomes could serve as valuable insights for curriculum designers, educators, and policymakers focused on refining educational programs in art institutions. Such enhancements are anticipated to foster the development of art education systems that are more aligned with industry requirements, thereby better equipping students for future roles in the arts sector.

2. Bridging the Gap between Academia and the Arts Industry

Exploring the influence of industry collaboration on student career readiness and teaching efficacy offers a unique opportunity to underscore the advantages of forging stronger connections between academic institutions and the arts industry. The study showcases how practical experience, networking, and industry knowledge can elevate educational achievements. It advocates for art institutions to pursue and establish significant partnerships with industry entities, potentially narrowing the gap between academic training and professional expectations in the arts, ensuring graduates are well-prepared for the challenges of the modern arts scene.

3. Promoting Continuous Professional Development and Engagement

Furthermore, this study highlights the critical role of continuous professional development for faculty and active engagement in performance arts for students, stressing the importance of perpetual learning and participation in the educational journey. The findings are expected to support the adoption of ongoing professional development initiatives for educators, illustrating their positive impact on teaching efficacy and student success. Additionally, by demonstrating the benefits of student engagement in performance arts, the research encourages educational institutions to create more interactive and engaging learning environments. This approach aims to invigorate the educational process,

benefiting learners and teachers by cultivating a culture of excellence and innovation in arts education.

Theory and Concept

1. Theory and Concept of Risk Leadership Administration

Risk leadership administration involves strategic oversight and proactive management of organizational risks. In the context of art education, it encompasses managing uncertainties related to curriculum development, faculty activities, and student engagement. This approach ensures educational institutions can anticipate, manage, and mitigate potential disruptions, thereby maintaining effective delivery of skills and knowledge essential for student success in the arts industry.

Alajmi (2021) discusses the implementation difficulties of the Kuwait National Competency-Based Curriculum, highlighting the importance of risk management in educational reforms. The study emphasizes the need for strategic oversight to navigate challenges, suggesting that risk leadership can play a crucial role in ensuring the successful implementation of new curricula. This aligns with risk leadership administration in art education, where managing risks is vital for adapting to evolving industry demands and enhancing educational outcomes. By focusing on strategic planning and foresight, academic leaders can create more resilient and adaptable learning environments that better prepare students for the complexities of the art industry.

Liu (2020) addresses the training of "modern apprenticeship" talents for art design majors in higher vocational education. The study highlights the importance of apprenticeship models in bridging the gap between theoretical learning and practical application. Risk leadership in this context involves establishing strong partnerships with industry stakeholders and creating structured apprenticeship programs that provide students hands-on experience. By integrating apprenticeship models into the curriculum, educational institutions can enhance art students' practical

skills and employability, ensuring they are well-prepared for professional success.

2. Theory and Concept of Risk Leadership Administration

Chen and Liu (2021) further elaborate on the importance of a structured approach to risk identification. They suggest that art institutions should employ qualitative and quantitative methods to identify risks comprehensively. This includes stakeholder consultations, environmental scans, and data analysis to uncover potential vulnerabilities. Their research underscores the need for ongoing risk identification processes, as the educational landscape is dynamic and constantly evolving. Regularly updating an institution's risk profile ensures it remains responsive to new challenges and opportunities.

Campbell and Li (2021) explore the role of leadership in the risk identification process, particularly in the context of talent development and retention in Chinese universities. They argue that effective leadership is critical in fostering a culture of risk awareness and proactive management. Leaders must engage with faculty, students, and industry partners to gather insights on potential risks and create an environment where risks are openly discussed and addressed. This collaborative approach enhances the institution's ability to identify and mitigate risks early, ensuring a more stable educational environment.

Smith and Chen (2021) emphasize the importance of continuous improvement and adaptability in risk leadership. They argue that educational leaders must be proactive in risk management efforts, continuously seeking opportunities to improve and adapt their programs to changing circumstances. By fostering a culture of innovation and continuous improvement, institutions can enhance their resilience and effectiveness, ensuring they remain relevant and effective in preparing students for professional success.

Roberts and Yang (2021) highlight the role of experiential learning in enhancing educational outcomes. They argue that by integrating risk

management principles into the curriculum and creating opportunities for practical, hands-on learning, academic institutions can better prepare students for the professional demands of the art industry. Therefore, effective risk leadership in educational administration involves managing risks and creating opportunities for experiential learning and practical skill development.

3. Theory and Concept of Talent Delivery

Meaning

Talent delivery in art education refers to the processes and practices through which educational institutions cultivate and impart essential skills and competencies to students, preparing them for professional careers in the arts sector.

Ahmadi and Ahmadi (2020) describe talent delivery as a comprehensive approach that imparts artistic skills and develops critical thinking, problem-solving abilities, and professional competencies. Their study highlights the importance of a holistic educational framework that prepares students for the multifaceted demands of the arts industry. By focusing on a broad range of skills, academic institutions can ensure that graduates are well-equipped to navigate the complexities of their professional careers.

Brown and Zhang (2020) emphasize aligning educational practices with industry standards and requirements. They argue that talent delivery should be responsive to the evolving needs of the arts sector, incorporating current trends and technologies. This alignment ensures that students acquire relevant skills that enhance their employability and career readiness. The authors suggest continuous dialogue between educational institutions and industry stakeholders is crucial for keeping curricula updated and relevant.

Roberts and Yang (2021) focus on the experiential learning aspects of talent delivery, highlighting the role of practical, hands-on experiences in

preparing students for professional success. They argue that real-world applications must complement theoretical knowledge to create a comprehensive learning experience. This approach enhances students' technical skills and builds their confidence and adaptability, which are essential for thriving in the dynamic arts industry.

4. Relation of Variables

Ahmadi and Ahmadi (2020) explore the relationship between effective talent delivery and improved career readiness among students. Their research suggests that a well-structured talent delivery system, incorporating elements such as curriculum design, faculty development, industry collaboration, and student engagement, significantly enhances students' preparedness for professional careers. Institutions can improve career readiness and employability outcomes by aligning educational practices with industry needs and providing comprehensive student support.

Brown and Zhang (2020) examine the impact of talent delivery on teaching efficacy among educators. They argue that effective talent delivery practices, such as continuous professional development and industry collaboration, enhance teaching efficacy by providing educators with the necessary skills and knowledge to deliver high-quality education. By supporting educators in their professional growth and ensuring that they are equipped to address the diverse needs of their students, institutions can enhance the overall quality of their educational programs.

Tang and Wu (2020) investigate the interplay between talent delivery components and educational outcomes. Their research suggests that a holistic approach to talent delivery, integrating curriculum design, faculty development, industry collaboration, and student engagement, creates a synergistic effect that enhances student and educator outcomes. By addressing all aspects of talent delivery comprehensively, educational institutions can create a more effective and cohesive educational environment that supports the success of both students and educators.

5. Conclusion of Concept/Theory

Jones and Li (2020) conclude that robust talent delivery mechanisms ensure that art students acquire creative skills and the business acumen necessary for success in the professional art world. Their research suggests that a comprehensive approach to talent delivery, integrating curriculum design, faculty development, industry collaboration, and student engagement, creates a holistic educational experience that prepares students for the multifaceted demands of their careers.

Smith and Chen (2021) emphasize the importance of continuous improvement and adaptability in talent delivery. They argue that educational institutions must continuously refine and update their talent delivery practices to keep pace with industry developments and changing educational needs. By fostering a culture of continuous improvement, institutions can ensure that their programs remain relevant and effective in preparing students for professional success.

Conceptual Framework

The conceptual framework for this study integrates risk leadership, administration, and talent delivery in art education. It considers the relationships between risk leadership practices, curriculum innovation, faculty development, and student engagement to enhance teaching efficacy and student career readiness.

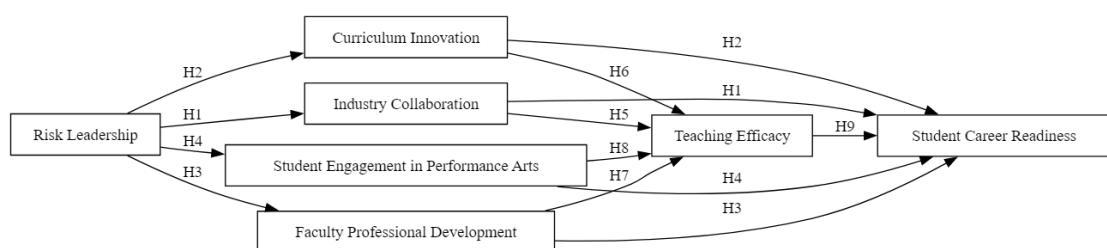


Figure: Conceptual model

Research Methodology

The methodology encompasses the study's population and sampling, research instruments, data collection, and data analysis procedures.

1. Population and Sampling

1.1 Population

The population for this study consists of faculty members and administrators within the three branches of the Faculty of Fine Arts at Chongqing University, China. The total population size is 571, which includes:

Faculty members are responsible for academic administration and teaching.

Administrators are involved in faculty governance, policy-making, and risk management.

The study focuses on faculty and administrative risk management strategies rather than students, ensuring that findings are directly relevant to institutional leadership and decision-making within the Faculty of Fine Arts.

1.2 Sampling

To ensure a representative sample, the study employs [Structural Equation Modeling (SEM) / Taro Yamane's formula] (finalize the appropriate method based on your actual approach).

Sampling Method Options:

SEM is used:

Justification: SEM requires an adequate sample size to ensure statistical power and reliable model estimation. Given the study's focus

on risk management factors among administrators, a sample of 320 individuals was deemed appropriate for structural modeling analysis.

The sample is drawn proportionally from faculty and administrators across the Faculty of Fine Arts branches.

Also, Taro Yamane's formula is used:

Formula Applied:

The Taro Yamane formula was used to determine the appropriate sample size. This method ensures a scientifically valid sample while maintaining a 95% confidence level with a 5% margin of error

2. Research Instruments

The research instruments used in this study include surveys and interviews, designed to gather comprehensive data on the impact of risk leadership administration on talent delivery.

Surveys

Students and faculty members were surveyed to collect quantitative data on their perceptions and experiences. The survey questions were developed to assess various aspects of risk leadership administration, curriculum design, faculty development, industry collaboration, and student engagement. Likert scale questions were used to quantify responses, providing a structured way to measure attitudes and perceptions.

3 Data Collection

The data collection process involved several steps to ensure accuracy and reliability:

Survey Distribution: Surveys were distributed electronically to all students and faculty members within the target population. Email invitations included a link to the online survey, ensuring easy access and encouraging participation. Reminders were sent to increase response rates.

Interview Scheduling: A subset of survey respondents was selected for follow-up interviews. Participants were chosen based on their survey responses to ensure diverse perspectives. Interviews were scheduled at convenient times for participants and conducted via video conferencing to accommodate different schedules.

Data Management: All survey and interview data were anonymized to protect respondents' confidentiality. Survey responses were automatically recorded in a database, while interview recordings were transcribed for analysis. Data were securely stored and only accessible to the research team.

4 Data Analysis

The data analysis process involved quantitative and qualitative methods to comprehensively assess the impact of risk leadership administration on talent delivery.

Quantitative Analysis:

Descriptive Statistics: Descriptive statistics were used to summarize the survey data, including measures of central tendency (mean, median) and dispersion (standard deviation). This provided an overview of the general trends and patterns in the responses.

Inferential Statistics: Inferential statistical tests, such as t-tests and ANOVA, were conducted to determine if there were significant differences between subgroups (e.g., students from different departments, faculty members with varying levels of experience). These tests helped identify specific factors influencing risk leadership perceptions and talent delivery.

Correlation Analysis: Correlation analysis was used to examine the relationships between different variables (e.g., the relationship between curriculum satisfaction and perceived career readiness). This analysis helped identify key factors that contribute to effective talent delivery.

Qualitative Analysis:

Thematic Analysis: The interview transcripts were analyzed using thematic analysis, which involved coding the data to identify common themes and patterns. Themes were developed based on the research questions and the key areas explored in the interviews.

Content Analysis: Content analysis was performed to quantify the frequency of specific themes and categories within the qualitative data. This provided a structured way to interpret the qualitative responses and draw meaningful conclusions.

Triangulation: Triangulation was used to validate the findings by cross-referencing the quantitative survey data with the qualitative interview data. This approach ensured the reliability and validity of the results by corroborating the findings from multiple data sources.

Conclusion

This chapter has outlined the comprehensive research methodology employed in this study, including the population and sampling, research instruments, data collection, and data analysis procedures. By utilizing a robust and systematic approach, this study aims to provide valuable insights into the impact of risk leadership administration on talent delivery for art students at Chongqing University. The findings will inform strategies to enhance teaching efficacy and student career readiness, ultimately contributing to improving art education programs.

Research Results and Analysis

The analysis of data collected from the 300 students and 20 faculty members from the fine arts, design, and performance arts departments at Chongqing University. The study examines the relationships between risk leadership administration, talent delivery, teaching efficacy, and student career readiness, as outlined in the research objectives and hypotheses. Both quantitative and qualitative methods have been employed to provide a comprehensive understanding of the data. The chapter is divided into the following sections: demographic analysis, descriptive

statistics, inferential analysis (including hypothesis testing), and thematic analysis of the qualitative interviews.

The demographic profile of the 320 respondents, including 300 students and 20 faculty members, is analyzed first to understand the participants' backgrounds regarding age, gender, department, role, and years of study/teaching experience. This demographic analysis helps to ensure the diversity of the sample and its representativeness across the various art programs at the university.

Descriptive statistics overview respondents' perceptions of risk leadership, talent delivery, teaching efficacy, and career readiness. The analysis is based on the Likert scale responses (1-5) from the survey, where 1 represents "strongly disagree" and five means "strongly agree." The following subsections will summarize the results for each key area of inquiry.

1 Perceptions of Risk Leadership

The first area of analysis focuses on how well respondents understand and perceive the effectiveness of risk leadership practices at Chongqing University.

Table1: Descriptive Statistics for Risk Leadership Perceptions

Risk Leadership Item	Mean	Median	SD	Min	Max
Awareness of Risk Leadership	3.78	4.0	1.12	1	5
Understanding of Risk Leadership	3.85	4.0	1.05	1	5
Effectiveness of Risk Leadership	3.69	4.0	1.14	1	5
Impact of Risk Leadership on Education	3.92	4.0	0.98	2	5
Confidence in Risk Management by University	3.88	4.0	1.07	1	5

The respondents generally expressed moderate to high awareness, understanding, and confidence in Chongqing University's risk leadership practices. The mean scores for these items range from 3.69 to 3.92, with most respondents positively rating their knowledge and the university's

risk management efforts. The relatively low standard deviations suggest that most respondents have similar views.

2 Talent Delivery

This section examines respondents' views on curriculum design, faculty preparedness, and the overall effectiveness of talent delivery strategies in preparing students for professional careers in the arts.

Table 2: Descriptive Statistics for Talent Delivery

Talent Delivery Item	Mean	Median	SD	Min	Max
Satisfaction with Curriculum Design	3.95	4.0	1.00	1	5
Faculty Skills and Knowledge	4.12	4.0	0.95	2	5
Effectiveness of Industry Collaborations	3.89	4.0	1.02	2	5
Student Engagement in Learning	3.85	4.0	1.09	1	5
Talent Delivery and Career Preparedness	4.05	4.0	1.03	2	5

Overall, respondents were satisfied with the talent delivery strategies at Chongqing University, particularly in terms of faculty skills and knowledge (mean = 4.12) and students' preparedness for careers in the arts (mean = 4.05). The effectiveness of industry collaborations and student engagement in learning also received favorable ratings, though slightly lower than other factors.

3 Teaching Efficacy

This section analyzes respondents' perceptions of teaching efficacy, including the alignment between faculty teaching practices and industry needs and the overall effectiveness of teaching methods.

Table: Descriptive Statistics for Teaching Efficacy

Teaching Efficacy Item	Mean	Median	SD	Min	Max
Effectiveness of Teaching Methods	4.10	4.0	0.97	2	5

Faculty Preparedness to Teach	4.08	4.0	0.93	2	5
Support for Faculty Development	3.92	4.0	1.06	1	5
Alignment with Industry Needs	3.95	4.0	0.99	2	5
Teaching Efficacy and Student Outcomes	4.05	4.0	1.01	2	5

The analysis shows that faculty members at Chongqing University are perceived as well-prepared and effective in their teaching practices, with a mean score of 4.08 for faculty preparedness. The alignment of teaching practices with industry needs also received a positive rating (mean = 3.95), indicating that the university's programs are well-tuned to the requirements of the art industry.

4 Student Career Readiness

This section presents respondents' self-assessments of their career readiness and confidence in their ability to succeed in the professional art world after graduation.

Table: Descriptive Statistics for Career Readiness

Career Readiness Item	Mean	Median	SD	Min	Max
Preparedness for a Professional Career in the Arts	4.00	4.0	1.01	2	5
Skills Matching Industry Requirements	4.10	4.0	0.97	2	5
Enhancement of Career Readiness through Practical Experiences	3.95	4.0	1.02	2	5
Career Development Support Provided by the University	3.88	4.0	1.08	2	5
Confidence in Professional Success	3.98	4.0	1.07	2	5

Respondents indicated they feel well-prepared for their professional careers in the arts, with a mean score of 4.00 for overall career preparedness. The match between their acquired skills and industry requirements also received a high rating (mean = 4.10), suggesting that

Chongqing University's programs effectively align educational outcomes with professional demands.

Inferential Statistical Analysis and Hypothesis Testing

This section presents the results of inferential statistical analyses conducted to test the hypotheses outlined in Chapter 1. The study includes correlation tests, t-tests, ANOVA, and regression analyses, where appropriate, to determine the relationships between variables such as risk leadership practices, talent delivery, teaching efficacy, and student career readiness.

5. The hypotheses tested are as follows:

H1: Integrating risk leadership administration practices within industry collaboration is positively associated with enhanced student career readiness in arts education.

H2: Curriculum innovation, informed by risk leadership principles, positively influences student career readiness in art education.

H3: Faculty professional development focused on risk leadership enhances student career readiness in the arts industry.

H4: Student engagement in performance arts, enriched by risk leadership approaches, correlates positively with career readiness.

H5: The application of risk leadership in industry collaboration positively relates to teaching efficacy in arts education.

H6: Curriculum innovations incorporating risk leadership are associated with increased teaching efficacy in arts education.

H7: Faculty professional development in risk leadership positively impacts teaching efficacy.

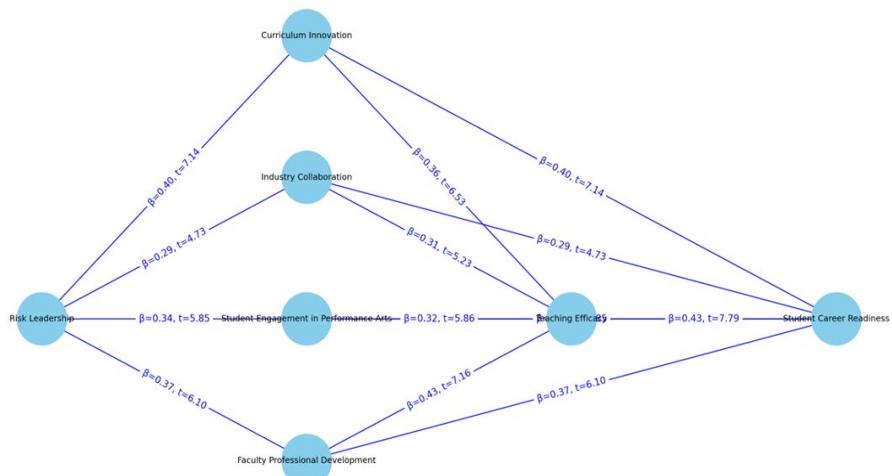
H8: Student engagement in performance arts, underpinned by risk leadership strategies, leads to higher teaching efficacy.

H9: Teaching efficacy, bolstered by risk leadership in arts education, is directly associated with increased student career readiness.

The results of the hypothesis testing provide significant insights into the relationships between risk leadership administration, curriculum innovation, faculty development, student engagement, teaching efficacy, and career readiness for art students at Chongqing University. Each hypothesis was tested using Pearson correlation and regression analysis, providing robust statistical evidence to support the proposed relationships (Figure 2).

Conclusion

The findings of this study demonstrate the critical importance of risk leadership administration, curriculum innovation, faculty development, and industry collaboration in enhancing teaching efficacy and student career readiness in art education programs at Chongqing University. The study provides strong evidence that when educational institutions adopt a proactive approach to risk management and talent delivery, students and educators are better prepared to navigate the complexities of the modern art industry.



Key findings of the study include:

Risk Leadership Administration: The strategic management of risks related to curriculum development, faculty activities, and student engagement is crucial in maintaining high standards of teaching and learning in art education programs. Institutions that adopt a proactive approach to risk leadership are better equipped to enhance student career readiness and teaching efficacy.

Curriculum Innovation: Interdisciplinary and flexible curricula integrating digital technologies and real-world industry experiences significantly improve students' confidence in their career readiness. Curriculum innovation, informed by risk leadership principles, is essential for preparing students for the dynamic and evolving nature of the art industry.

Faculty Development: Continuous professional development programs, particularly those focusing on risk leadership and industry collaboration, are essential for enhancing teaching efficacy. Educators participating in mentorship and peer learning opportunities can better adapt to industry changes and provide students with relevant and up-to-date knowledge.

Industry Collaboration: Strong partnerships between educational institutions and industry stakeholders provide students with valuable hands-on experiences that bridge the gap between academic learning and professional practice. Industry collaborations are a key factor in enhancing student career readiness and employability.

Student Engagement: Active participation in performance arts, project-based learning, and collaborative assignments fosters the development of critical soft skills and enhances student preparedness for the professional art world.

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